

**ANCON**

**EXHIBIT 3**

# DELPHI

**DELPHI SAGINAW STEERING SYSTEM** SHIP TO:  
 3900 HOLLAND RD.  
 2975 NODULAR DR  
 SAGINAW MI  
 48601

Exhibit 3a  
**VENDOR NUMBER** 60-881-4059 **US**  
**HE SERVICES CO**  
**ANCON PROTOTYPE MACHINE**  
 1755 WICCO RD  
 SAGINAW MI  
 48601

**DELPHI AUTOMOTIVE SYSTEMS** DEPT. 14  
**PROTOTYPE OPERATIONS** SAGINAW MI  
 48601 **US**

**VENDOR NUMBER** 60-881-4059 **US**  
**HE SERVICES CO**  
**ANCON PROTOTYPE MACHINE**  
 1755 WICCO RD  
 SAGINAW MI  
 48601

This order is not binding until accepted. Acceptance should be executed on acknowledgement copy which should be returned to Buyer.  
 On the reverse side hereof are the terms and conditions to which Seller agrees by acceptance of this order.  
 This order, including the terms and conditions on the face and reverse side hereof, contains the complete and final agreement between Buyer and Seller and no other agreement in any way modifying any of said terms and conditions will be binding upon the Buyer unless made in writing and signed by Buyer's authorized representative.  
 If Government Contract Number is shown hereon, additional Terms and Conditions attached hereto apply.

Attached Hereto Apply.

This Number Must Appear On All Invoices, Packing Slips,  
 Packages and Bills of Lading.  
 (2) copies of your packing slip must accompany each shipment.  
 Item Identification Number(s) must be shown on packing slips and  
 invoices.  
 Invoice Attn: Accounts Payable  
 Do not declare Valuation of Express Shipments or insure Parcel Post.

ORDER: S3SS26758 /00/  
 ORDER DATE 03/15/04  
 ALTERATION ISSUE DATE J SANBORN  
 ALTERATION EFFECTIVE S18  
 PURCHASING AGENT 989-757-3404  
 Buyer

**PROMISEMENT TERMS**  
**NET** 2ND DAY OF 2ND MONTH

**F.O.B.** DESTINATION UNLESS OTHERWISE INDICATED

SHIPPING POINT

SHIP VIA SEE BELOW

ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	RFG. NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	PRICE MULTIPLE UNIT
			THIS ORDER IS LISTED IN THE FOLLOWING CURRENCY	USD DOLLAR (UNITED STATES)					
			THIS IS A MATERIAL REQUEST AGAINST MBO S3B00038						
			**THIS IS A CONFIRMING ORDER DO NOT DUPLICATE**	CONFIRMED WITH: JOEL KARWAT					
00001	20	PR395938 001	26100800-08B HOUSING, MALE TRIPOT	MACHINE COMPLETE FROM BLANK WHO ORDERED: MIKOLEIZIK/757-5287		03/30/04	A 0.00%	70.0000	EA
00002	20	PR395938 002	26100800-08B HOUSING, MALE TRIPOT	MACHINE COMPLETE FROM BLANK WHO ORDERED: MIKOLEIZIK/757-5287		03/30/04	A 0.00%	70.0000	EA
00418-15			TERMS AND CONDITIONS JANUARY 2001, APPLY OF WHICH SUPPLIER HAS RECEIVED A COPY.						

05-44481-rdd Filed 03/26/07 Ancon Pg 2 of 2

A000881 USER BRUCE WASLUSKY

ORIGINAL

CO 7 / 3  
**PURCHASE** PAGE 1

ORDER: S3SS26758 /00/

05-44481-rdd

## **Recovery Team Incorporated**

1543 S. River Rd.

Bay City, MI. 48708

(989) 776-5000 Fax (989) 755-8000

**Shipped To:**

## Delphi Saginaw Steering Systems

## Plant 14

### Attention

on T. MIKOŁEJKI

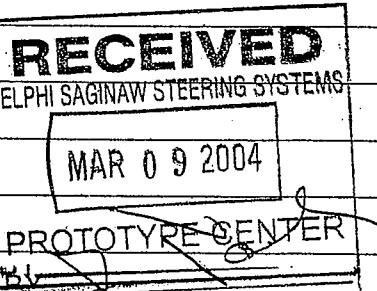
757-5287

## How Packed

1 FLAT

## Inventory Balance

228

		Inventory Code Number 7133	SHIPPED VIA Our Truck	DATE SHIPPED 3-9-04
ORDERED	SHIPPED	DESCRIPTION		
40	40	PN 26106373	MAG Tension Housing	
 <p><b>RECEIVED</b> DELPHI SAGINAW STEERING SYSTEMS MAR 09 2004 PROTOTYPE CENTER</p>				

Order Filled By

GW

RECEIVED BY

## **Shipper / Packing**

# DELPHI

## PURCHASE

PAGE 1

6773

**DELPHI SAGINAW STEERING SYSTEM** SHIP TO:  
 (3PI) PROTOTYPE OPERATIONS  
 3900 HOLLAND RD.  
 SAGINAW MI  
 48601 US

**DELPHI AUTOMOTIVE SYSTEMS** SHIP TO:  
 PROTOTYPE OPERATIONS  
 3900 HOLLAND RD.  
 SAGINAW MI  
 48601 US

**DELPHI SAGINAW STEERING SYSTEM** SHIP TO:  
 (3PI) PROTOTYPE OPERATIONS  
 2975 NODULAR DR  
 SAGINAW MI  
 48601 US

Exhibit 3a

VENDOR NUMBER 60-881-4059  
**H E SERVICES CO**  
 ANCON PROTOTYPE MACHINE  
 1755 WICCO RD  
 SAGINAW MI  
 48601

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PAYMENT TERMS  
 NET 2ND DAY OF 2ND MONTH

F.O.B. DESTINATION UNLESS OTHERWISE INDICATED

SHIPPING POINT SEE BELOW

SHIP VIA SEE BELOW

ITEM IDENTIFICATION NO. NOUN NAME DESCRIPTION RFO. NUMBER DATE REQUIRED TAX CODE/ %

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ITEM IDENTIFICATION NO. NOUN NAME DESCRIPTION RFO. NUMBER DATE REQUIRED TAX CODE/ %

05-44481-rdd Doc 7418-15 Filed 03/26/07 15:47:11 Ancon Pg 4 of 40

**ORDER:** S3S26758 001  
**#### A L T E R T I O N ####**  
 This Number Must Appear On All Invoices, Packing Slips,  
 Packages and Bills of Lading.  
 (2) copies of your packing slip must accompany each shipment.  
 Item Identification Number(s) must be shown on Packing Slips an  
 invoices.  
 Do not Declare Valuation of Express Shipments or Insure Parcel  
 Post.  
 Invoice Attn: Accounts Payable  
 If Government Contract Number is Shown Hereon, additional Terms and Conditions  
 Purchasing Agent

ORDER DATE 03/15/04 PHONE: 989-757-3404  
 ALTERATION ISSUE DATE 03/16/04 J SANBORN  
 S18 Buyer  
 ALTERATION EFFECTIVE 03/16/04

Purchasing Agent

SHIP VIA SEE BELOW  
 CONTINUE PAGE 2

# DELPHI

Exhibit 3a

05-44481-rdd Doc 7418-15 Filed 03/26/07 Ancon Pg 50

**DELPHI SAGINAW STEERING SYSTEM**  
3900 HOLLAND RD.  
SAGINAW MI  
48601

**SHIP TO:**  
2975 NODULAR DR  
SAGINAW MI  
48601  
**US**

**SHIP TO:**  
3900 HOLLAND RD.

**DEPT. 14**  
SAGINAW MI  
**US**

**DELT A T I O N ###**  
DELPHI AUTOMOTIVE SYSTEMS  
PROTOTYPE OPERATIONS  
3900 HOLLAND RD.

**SHIPPING POINT**

**SEE BELOW**

**ORDER#** S3S26758 001

**ITEM IDENTIFICATION NUMBER** ALTE RATAION ###

**PACKAGES AND BILLS OF LADING**

This Number Must Appear On All Invoices, Packing Slips,

(2) copies of your packing slip must be shown on each shipment.

Item Identification Number(s) must be shown on Packing Slips an

Invoices.

Do not Declare Valuation of Express Shipments or Insure Parcel

Post.

Invoice Attn: Accounts Payable

Order Date: 03/15/04

Phone: 989-757-3404

J SANBORN

Buyer

Alteration Issue Date: 03/16/04

Alteration Effective Date: 03/16/04

Purchasing Agent

# DELPHI

Exhibit 3a

05-44481-rdd Doc 7418-15 Filed 03/26/07 Ancon Pg 6

03/26/07 15:47:11

**DELPHI SAGINAW STEERING SYSTEM**  
3900 HOLLAND RD.  
SAGINAW MI  
48601

**SHIP TO:**  
2975 NODULAR DR  
SAGINAW MI  
48601

**US**

**VENDOR NUMBER** 60-881-4059  
**THE SERVICES CO**  
**ANCON PROTOTYPE MACHINE**  
1755 WICCO RD  
SAGINAW MI  
48601

**DELPHI AUTOMOTIVE SYSTEMS**  
**PROTOTYPE OPERATIONS**  
DEPT: 14  
SAGINAW MI  
48601

**US**

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NET		2ND DAY OF 2ND MONTH		F.O.B. DESTINATION UNLESS OTHERWISE INDICATED		SHIP VIA SHIPPING POINT			
ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	RFG. NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	PRICE UNIT MULTIPLE MEA
				ANY TOOLS MANUFACTURED/PROCURED SPECIFICALLY FOR THE PROCESSING OF THE PARTS(S) ON THIS PURCHASE ORDER ARE PROPERTY OF DELPHI AND MUST BE PROPERLY IDENTIFIED AS SUCH. ALL PURCHASE ORDERS FOR PROTOTYPE TOOLING REQUIRE THAT BLUEPRINTS OF SAID TOOLING BE SUBMITTED TO THE BUYER IMMEDIATELY AFTER THE TOOLING IS COMPLETED (WHEN REQUESTED BY THE BUYER). TOOLS ARE TO BE HELD AT SELLER'S PLANT AND ARE NOT TO BE MOVED OR USED FOR ANY OTHER PURPOSE WITHOUT THE SPECIFIC AUTHORIZATION OF THE BUYER. "SELLER HEREBY AGREES TO RETAIN THE TOOLS DESCRIBED ABOVE FOR A PERIOD OF FIVE (5) YEARS THEREAFTER TO RETURN, TRANSFER TO ANOTHER LOCATION, OR TO REMIT THE PROCEEDS OF THE SALE FOR SCRAP TO THE DIRECTOR OF PURCHASING AS SO INSTRUCTED BY THE BUYER." TO FACILITATE PROMPT PAYMENT, PLEASE INCLUDE SET-UP AND/OR TOOLING CHARGES ON YOUR PACKING SLIP WITH THEIR APPROPRIATE SEQUENCE/ITEM NUMBER WHEN MAKING THE FIRST SHIPMENT OF THE PARTS. DELPHI BUYER RESERVES THE RIGHT TO AUDIT ALL PERTINENT DOCUMENTS RELATING TO THE GOODS OR SERVICES COVERED BY THIS PURCHASE ORDER AND IF REQUESTED BY THE BUYER, SELLER SHALL PROVIDE SUCH DOCUMENTATION PROMPTLY. BUYER SHALL REIMBURSE SELLER THE LESSER OF (1) THE AMOUNT SPECIFIED IN THIS PURCHASE CONTRACT OR (11) SELLER'S ACTUAL COST FOR PURCHASED MATERIALS AND SERVICES COVERED BY THIS PURCHASE ORDER AND IF REQUESTED BY THE BUYER, SELLER SHALL PROVIDE				SEE BELOW	

## PURCHASE

PAGE 3

**ORDER:** S3S26758 001

**#### A L T E R A T I O N ####**

This Number Must Appear On All Invoices, Packing Slips, Packages and Bills of Lading.

Item Identification Number(s) must be shown on Packing Slips an Invoices.

(2) copies of your packing slip must accompany each shipment. Do not Declare Valuation of Express Shipments or Insure Parcel Post.

ORDER DATE	PHONE:	SHIPPING POINT
03/15/04	989-757-3404	J SANBORN
03/16/04	S 18	Buyer

ALTERATION ISSUE DATE  
ALTERATION EFFECTIVE DATE  
03/16/04 PURCHASING AGENT

# DELPHI

Exhibit 3a

05-44481-rdd Doc 7418-15 Filed 03/26/07 Ancon Pg 7

PURCHASE ORDER: S3S26758 001						PAGE 4			
<p><b>DELPHI SAGINAW STEERING SYSTEM</b></p> <p>SHIP TO:  <b>(3PI) PROTOTYPE OPERATIONS</b>  <b>2975 NODULAR DR.</b>  <b>SAGINAW MI</b>  <b>48601</b></p> <p><b>VENDOR NUMBER</b> 60-881-4059</p> <p><b>INVOICE TO:</b></p> <p><b>DELPHI AUTOMOTIVE SYSTEMS</b>  <b>PROTOTYPE OPERATIONS</b>  <b>3900 HOLLAND RD.</b>  <b>DEPT. 14</b>  <b>SAGINAW MI</b>  <b>48601</b></p> <p><b>F.O.B.</b> DESTINATION UNLESS OTHERWISE INDICATED</p> <p><b>SHIPPING POINT</b></p> <p><b>SHIP VIA</b></p> <p>SEE BELOW</p>						<p>This order is not binding until accepted. Acceptance should be executed on acknowledgement copy which should be returned to Buyer. On the reverse side hereof are the terms and conditions to which Seller agrees by acceptance of this order. This order, including the terms and conditions on the face and reverse side hereof, contains the complete and final agreement between Buyer and Seller and no other agreement in any way modifying any of said terms and conditions will be binding upon the Buyer unless made in writing and signed by Buyer's authorized representative. If Government Contract Number is shown hereon, additional Terms and Conditions Attached Hereto Apply.</p>			
ITEM SEQUENCE NUMBER	QUANTITY ORDERED	ITEM IDENTIFICATION NO. NOUN NAME	DESCRIPTION	R.F.Q. NUMBER	DATE REQUIRED	TAX CODE/ %	ALTERATION ISSUE DATE		
							ORDER DATE	PHONE: 989-757-3404	ITEM IDENTIFICATION NUMBER(S) must be shown on Packing Slip(s). Packets and Bills of Lading, Invoice Attn: Accounts Payable Do not Declare Valuation or Express Shipments or Insure Parcel Post.
							03/15/04	J SANBORN	Buyer
							03/16/04	S18	
							03/16/04	PURCHASING AGENT	
<p><b>PAYMENT TERMS</b></p> <p>NET 2ND DAY OF 2ND MONTH</p>						<p><b>ALTERATION EFFECTIVE DATE</b></p>			
<p>SUCH DOCUMENTATION PROMPTLY. TOOLING BREAKDOWN: WHEN QUOTING TOOLS, GAGES OR FIXTURES PLEASE PROVIDE A COMPLETE BREAKDOWN OF TOOLS WITH ITEMIZED COSTS. REQUIREMENTS FOR THE BREAKDOWN ARE AS FOLLOWS: (1) ANY DESIGN/DEVELOPMENT COST MUST BE ITEMIZED SEPARATE FROM TOOL COSTS. (2) ANY PROTOTYPE TOOLS, GAGES OR FIXTURES THAT CAN BE USED IN PRODUCTION LATER MUST BE IDENTIFIED AS PRODUCTION INTENT TOOLS. THESE TOOLS WILL BE PAID BY PRODUCTION AFTER PPAP. (3) QUOTES WITHOUT PROPER DOCUMENTATION ARE SUBJECT TO NON-ACCEPTANCE. (4) PLEASE PROVIDE A COPY OF THE PROPOSED TOOLING SOURCES, QUOTE(S) WITH YOUR QUOTE. ANY DEVIATION FROM THE ABOVE REQUIREMENTS WILL ULTIMATELY DELAY ISSUANCE OF A PURCHASE ORDER.</p>						<p><b>PRICE UNIT</b> <b>MULTIPLE</b></p>			

**DELPHI AUTOMOTIVE SYSTEMS**

Purchase Request

SB PO / REL No.  
 MBO / BL PO No.  
 PO# / AM.

S38aV758

Req. No. PR395938

Shaded areas are required fields

Supplier ANCON TOOL & DIE INC	Duns No. 608814059	Date 03/15/2004	APA Recd	Require 03/30/2004
Address 1755 WMC CORD	Fax No. (989) 755-0330	Ship To PO	3PI	Prioritise 03/30/2004
SAGINAW MI	Rec./Notify Jay Mikolezik	Phone (989) 757-5287	Mail/PA	Effective Expires
Contact JOEL KARWAT {QUOTES}	Phone No. (989) 755-0328	Deliver To		

Tax Code:		Two Type:		Number:		Item ID/Description	
Qty	U/M	Est Cost	Actual Cost	AC 2	GL 4	Dept 5	Sub Acct 3
40	EA	\$ 70.00	( USA - United State ) WHO KASEORAGB	100 % P		26100000 - DBB	HOUSING, MALE TRIPOT. MACHINE COMPLETE FROM BLANK

Total Actual Cost \$ 2,800.00 { USA - United State }

ENTERED MAR 15 2004

Total Est. Cost	Inspection Requirement: Road Mapped Dimensions with GP-11 Warrant Technical Specification: Multiple Supplier - Complete "Coded" Blueprint Tech Plan Details:		Clauses	
Must Be Complete: Is a Substitute Material or Supplier Acceptable	Holder of Blanket Order		Buyer	Date
Yes <input type="checkbox"/>			Purchasing Manager	Date
No <input checked="" type="checkbox"/>			Shipper	
Program: GMX 381	Quote No.		FOB	Destination
Service Approved / Completed			Pay Terms MTS-2	
APA Rec'd Services			Date Approval	Date
Originator SCHAPER, THOMAS W	Phone (989) 757-9172	Hazz Mat Appr.	Date Approval	Date
	99-14-1			

R.O # 53326758

~~PROTOTYPE OPERATIONS~~**PART REQUEST AND ROUTING**~~EXPEDITER TO COMPLETE APPLICABLE YELLOW FIELDS:~~

ALTERATION DATE: \_\_\_\_\_

DATE: 03/08/2004

QUANTITY: 40

PART #: 26100800

REV #: 08B

PROGRAM: GMX 381

DESCRIPTION: HOUSING, MALE TRIPOT

EXPEDITER: J. MIKOLEIZIK

PHONE: 7-5287

ENGINEER: TOM SCHAPER

DATE REQUIRED: 03/30/2004

WORK ORDER #: K9SE00390

REV DATE: 08/23/2003

~~PART PROCESS FLOW:~~

OP	PROCESS	SUPPLIER / LOCATION	DUE DATE	REQUIRED DOCUMENTS	DOCUMENT VERIFICATION REQ'D AT PROTOTYPE OPERATIONS <input type="checkbox"/> NO <input checked="" type="checkbox"/> YES AT OP # _____	PROTOTYPE QUALITY		
						QTY	INDEX #	APPROVAL INITIAL / DATE
10	GREEN MACHINE FROM DELPHI SUPPLIED BLANK # 26106373	ANCON	7 DAYS		<input type="checkbox"/> NO <input checked="" type="checkbox"/> YES AT OP # _____			
20	ROLL SPLINES	COLD FORM	3 DAYS	GP-11 ON SPLINE ROLLING	<input type="checkbox"/> NO <input checked="" type="checkbox"/> YES AT OP # _____			
30	INDUCTION HARDEN	PLT 3 INDUCTION LAB	3 DAYS	I REPORT	<input type="checkbox"/> NO <input checked="" type="checkbox"/> YES AT OP # _____			
40	FINISH GRIND AND GRIND IN SNAP RING GROOVE	ANCON	3 DAYS	FULL GP-11	<input type="checkbox"/> NO <input checked="" type="checkbox"/> YES AT OP # _____			
50					<input type="checkbox"/> NO <input type="checkbox"/> YES AT OP # _____			
60					<input type="checkbox"/> NO <input type="checkbox"/> YES AT OP # _____			
70					<input type="checkbox"/> NO <input type="checkbox"/> YES AT OP # _____			
80					<input type="checkbox"/> NO <input type="checkbox"/> YES AT OP # _____			

~~SPECIAL INSTRUCTIONS:~~

AXLE BAR SHOWN ON 26100214 BAR CHART

~~ENGINEER REVIEW:~~

SIGNATURE \_\_\_\_\_

DATE \_\_\_\_\_

**THIS SHEET MUST BE RETURNED WITH PARTS!**

SHIPPED CURRENT

Arcon II Pg 10 of 20

INVOICE,

DATE: 03/09/04 03/09/04

SAGINAW STEERING SYSTEMS

SHIPPER &amp;

TIME: 13:01:23 13:01:23

DUNS: 00-535-6878

BILL OF LADING

DTN: 01

NO. 080072

PAGE 1 LP

HIE PLANTS 14 CISCO 44001, PROTOTYPE OPER, 2975 MODULAR DR, SAGINAW, MI 48601

DED TO: VENDOR: 218675

SHIP TO:

NCOM PROTOTYPE MACHINE

SAME

755 WOOD ROAD

SAGINAW MI

48601

PRODUCTION: BULK

SHIPPED VIA THEIR WAY

REC. INV. #

SERVICE: UNITIZED

HOW PACKED: PALLETBOX

PAY. DEB.

THEIR: PREPAID

REFERENCE: JAY MIKOLEZIK

989-757-5287

ATTEN: STEVE

PO #	ITEM	DESCRIPTION	QUANTITY
218673	HOUSING, MALE TRIPOT (BLANK)	40 PC *** CONSIGNMENT *** SERIAL #: N/A	

*R. Kettler*

*New Job*

SELLER REPRESENTS THAT WITH RESPECT TO THE PRODUCTION OF THE ARTICLES COVERED BY THIS INVOICE, IT HAS FULLY COMPLIED WITH THE PROVISIONS OF THE FAIR LABOR STANDARDS ACT OF 1938, AS AMENDED.



**DELPHI SAGINAW STEERING SYSTEM** SHIP TO: 2975 NODULAR DR.  
3900 HOLLAND RD.  
SAGINAW MI  
48601

VENDOR NUMBER 60-881-4059  
HE SERVICES CO  
ANCON PROTOTYPE MACHINE  
TO: 1755 WICCO RD  
SAGINAW MI  
48601

# PURCHASE ORDER:

S3S23710

This Number Must Appear On All Invoices, Packing Slips,  
Packages, and Bills of Lading.  
(2) copies of your packing slip must accompany each shipment.

Item Identification Number(s) must be shown on Packing Slip  
Invoices.  
Invoice Attn: Accounts Payable  
Do not Declare Valuation of Express Shipments or Insure Part  
Post.

**DELPHI AUTOMOTIVE SYSTEMS**  
PROTOTYPE OPERATIONS  
3900 HOLLAND RD.  
DEPT. 14  
SAGINAW MI  
48601

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If Government Contract Number is Shown Hereon, additional Terms and Conditions Attached Hereto Apply.

F.O.B. DESTINATION UNLESS OTHERWISE INDICATED  
SHIPPING POINT

PAYMENT TERMS  
NET 2ND DAY OF 2ND MONTH

ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	ITEM NAME	DESCRIPTION	RFC NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	PRICE UNITS/EA
00001	100	PR390130 001 12 - 7/23 88 -7/31	THIS ORDER IS LISTED IN THE FOLLOWING CURRENCY USD DOLLAR (UNITED STATES)	COMPLETE GP-11 SUBMISSION REQUIRED TO ACCOMPANY SHIPMENT		08/01/03 A	0.00%	36 .0000	EA
00002	52	PR390130 002 8/14	26108356-07D BALL OUTER TRIPOT SEE CHART # 2611238 MACHINE COMPLETE PER B/P USE SAE 52100 BEARING QUALITY STEEL WHO ORDERED: K.BISHOP/757-9166		08/01/03 A	0.00%	47 .0000	EA	
00003	52	PR390130 003 8/14	26111239-07D BALL OUTER TRIPOT BLUE IDENTIFICATION CODE WHO ORDERED: K.BISHOP/757-9166		08/01/03 A	0.00%	47 .0000	EA	
00004	30	PR390130 004 8/14	26111240-07D BALL OUTER TRIPOT PURPLE IDENTIFICATION CODE WHO ORDERED: K.BISHOP/757-9166		08/01/03 A	0.00%	59 .0000	EA	

Entered 03/26/07 Doc 7418-15 PURCHASING AGENT  
PHONE: 989-757-3404  
J SANBORN Buyer  
Ancon Pg 12 of 20

ORIGINAL

CONTINUE PAGE

A000717 USER MELISSA L KALEYTA

SMDL03 01/15/2003









**DELPHI SAGINAW STEERING SYSTEM** SHIP TO: 2975 NODULAR DR.  
3900 HOLLAND RD.  
SAGINAW MI  
48601

# PURCHASE ORDER:

DELPHI SAGINAW STEERING SYS.  
(3PI) PROTOTYPE OPERATIONS

This Number Must Appear On All Invoices, Packing Slips,  
Packages and Bills of Lading.

(2) copies of your packing slip must accompany each shipment at  
Item Identification Number(s) must be shown on Packing Slip at  
Invoices.

Invoice Attn: Accounts Payable  
Do not Declare Valuation of Express Shipments or Insure Parcel  
Post.

PHONE: 989-757-3404  
J. SANBORN  
Buyer  
Doc 7418-15

INVOICE TO: 3900 HOLLAND RD.  
DEPT. 14  
SAGINAW MI  
48601

This order is non binding until accepted. Acceptance should be executed on acknowledgement copy which should be returned to Buyer.

On the reverse side hereof are the terms and conditions to which Seller agrees by acceptance of this order.

This order, including the terms and conditions on the face and reverse side hereof, contains the complete and final agreement between Buyer and Seller and no other agreement in any way modifying any of said terms and conditions will be binding upon the Buyer unless made in writing and signed by Buyer's authorized representative.

If Government Contract Number is Shown Hereon, additional Terms and Conditions Attached Hereto Apply.

VENDOR NUMBER 60-881-4059  
HE SERVICES CO  
ANCON PROTOTYPE MACHINE  
TO: 1755 WICCO RD.  
SAGINAW MI  
48601

PAYMENT TERMS  
NET 2ND DAY OF 2ND MONTH

ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NON NAME	DESCRIPTION	REQ. NUMBER	DATE REQUIRED	TAX CODE/ %	SHIP VIA	SEE BELOW	PRICE UNIT MULTIPLIER
				WARRANT AND FAX IT TO THE APPROPRIATE DELPHI ENGINEER FOR REVIEW. IF ACCEPTABLE, THE PURCHASING DELPHI ENGINEER MUST SIGN OFF ON THE BACK OF THE WARRANT TO ACCEPT THE DEVIATION(S) PRIOR TO SUBMITTING THE PARTS FOR SHIPMENT. DELPHI SAGINAW STEERING REQUIREMENTS ARE SUMMARIZED IN A DOCUMENT TITLED "GP-11 MADE SIMPLE". THIS DOCUMENT MAY BE OBTAINED BY CONTACTING THE NUMBER BELOW. IF SUBMITTING A PPAP SUBMISSION IN PLACE OF A GP-11 SUBMISSION, THE PPAP MUST INCLUDE AN APPROVED WARRANT SIGNED BY THE CUSTOMER. YOU CANNOT SUBMIT A PPAP SUBMISSION THAT IS "PENDING APPROVAL" IN PLACE OF GP-11. PRODUCTION SUPPLIER MUST BE REGISTERED WITH COVISINT. ANY NON-COMPLIANCE TO THE REQUIREMENTS MAY RESULT IN THE ISSUANCE OF A PROBLEM REPORT AND RESOLUTION (PR & R). WHEN GP-11 LEVEL OF CERTIFICATION IS INDICATED, THE SUPPLIER MUST REVIEW THE STATUS OF GP-11 DOCUMENTATION WITH THE PROTOTYPE EXPEDITOR AND OBTAIN A RELEASE BEFORE MATERIAL IS SHIPPED. IF MATERIAL IS SHIPPED WITHOUT PROTOTYPE APPROVAL, THE SUPPLIER ACCEPTS RESPONSIBILITY FOR ALL TRANSPORTATION AND INSPECTION EXPENSES REQUIRED TO MEET THE ORIGINAL REQUIREMENT OF THE PURCHASE ORDER. IF THE ORDER IS FOR TOOLING, THE GP-11 REQUIREMENTS ARE NOT NECESSARY. IF YOU WOULD LIKE INFORMATION						

## PURCHASE

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DELPHI SAGINAW STEERING SYSTEM  
SHIP TO: 3900 HOLLAND RD.  
SAGINAW MI 48601

DELPHI SAGINAW STEERING SYS.  
(3PI) PROTOTYPE OPERATIONS  
2975 NODULAR DR  
SAGINAW MI 48601

US

VENDOR NUMBER 60-881-4059  
HE SERVICES CO  
ANCON PROTOTYPE MACHINE  
TO: 1755 WICCO RD  
SAGINAW MI 48601

DELPHI AUTOMOTIVE SYSTEMS  
PROTOTYPE OPERATIONS

INVOICE TO: 3900 HOLLAND RD.  
DEPT. 14

SAGINAW MI 48601

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This order, including the terms and conditions on the face and reverse side hereof, contains the complete and final agreement between Buyer and Seller and no other agreement in any way modifying any of said terms and conditions will be binding upon the Buyer unless made in writing and signed by Buyer's authorized representative.

If Government Contract Number is shown hereon, additional Terms and Conditions Attached hereto apply.

PAYMENT TERMS  
NET

2ND DAY OF 2ND MONTH

ITEM SEQUENCE  
ITEM ORDERED

ITEM IDENTIFICATION NO.

ITEM NAME

DESCRIPTION

RFO  
NUMBER

DATE REQUIRED

TAX CODE/ %

BASE UNIT PRICE

PRICE MULTIPLE

CONCERNING THE GP-11 REQUIREMENTS, CONTACT  
TROY ROHN AT DELPHI SAGINAW STEERING PROTOTYPE  
OPERATIONS AT 989-757-3095.

PAYMENT TERMS NET		2ND DAY OF 2ND MONTH		ITEM SEQUENCE ITEM ORDERED		ITEM IDENTIFICATION NO.		ITEM NAME		DESCRIPTION		RFO NUMBER		DATE REQUIRED		TAX CODE/ %		BASE UNIT PRICE		PRICE MULTIPLE	

A000717 USER MELISSA L KALEYTA

This Number Must Appear On All Invoices, Packing Slips, Packages and Bills of Lading.	
(2) copies of your packing slip must accompany each shipment.	
Item Identification Number(s) must be shown on Packing Slip at Post.	
Do not Declare Valuation of Express Shipments or Insure Parcel Post.	
Invoice Attn: Accounts Payable	PHONE: 989-757-3404
J SANBORN	S18 Buyer
Doc 7418-15 PURCHASING AGENT	

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ORIGINAL

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DODGE

**DELPHI SAGINAW STEERING SYSTEM** SHIP TO: 2975 NODULAR DR.  
3900 HOLLAND RD.  
SAGINAW MI  
48601

# PURCHASE ORDER:

**DELPHI SAGINAW STEERING SYSTEM** (3PI) PROTOTYPE OPERATIONS

SAGINAW MI  
48601 US

This Number Must Appear On All Invoices, Packing Slips,  
Packages and Bills of Lading.

(2) copies of your packing slip must accompany each shipment.  
Item Identification Number(s) must be shown on Packing Slips a

Post. Invoice Attn: Accounts Payable  
Do not Declare Valuation of Express Shipments or Insure Prepaid  
Invoices.

Doc 7418-15  
Frd. J SANBORN  
S18 Buyer  
PURCHASING AGENT

**DELPHI AUTOMOTIVE SYSTEMS**  
PROTOTYPE OPERATIONS  
3900 HOLLAND RD.  
DEPT. 14  
SAGINAW MI  
48601

INVOICE TO:  
This order is not binding until accepted. Acceptance should be executed on acknowledgement copy which should be returned to Seller. The reverse side hereof are the terms and conditions to which Seller agrees by acceptance of this order.  
This order, including his terms and conditions on the face and reverse side hereof, contains the complete and final agreement between Buyer and Seller and no other agreement in any way modifying any of said terms and conditions will be binding upon the Buyer unless made in writing and signed by Buyer's authorized representative.  
If Government Contract Number is Shown Hereon, additional Terms and Conditions Attached Hereto Apply.

VENDOR NUMBER 60-881-4059  
HE SERVICES CO  
ANCON PROTOTYPE MACHINE  
TO: 1755 WICCO RD.  
SAGINAW MI  
48601

PAYMENT TERMS  
NET 2ND DAY OF 2ND MONTH

ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NON NAME	DESCRIPTION	RFO. NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	PRICE MULTIPLE/ LINE
				INFORMATION", AND THEN "DGP. SUPPLIER GUIDELINES ATTACHMENT C. GENERAL TERMS AND CONDITIONS") SELLER ACKNOWLEDGES AND AGREES THAT IT HAS READ AND UNDERSTANDS BUYER'S GENERAL TERMS AND CONDITIONS. IF SELLER ACCEPTS THIS CONTRACT IN WRITING OR COMMENCES ANY OF THE WORK OR SERVICES WHICH ARE THE SUBJECT OF THIS CONTRACT, SELLER WILL BE DEEMED TO HAVE ACCEPTED THIS CONTRACT AND BUYER'S GENERAL TERMS AND CONDITIONS IN THEIR ENTIRETY WITHOUT MODIFICATION. ANY ADDITIONS TO, CHANGES IN, MODIFICATIONS OF, OR REVISIONS OF THIS CONTRACT (INCLUDING BUYER'S GENERAL TERMS AND CONDITIONS) WHICH SELLER PROPOSES WILL BE DEEMED TO BE REJECTED BY BUYER EXCEPT TO THE EXTENT THAT BUYER EXPRESSLY AGREES TO ACCEPT ANY SUCH PROPOSALS IN WRITING.					

\*TOOLS - PROPERTY OF & RIGHT TO AUDIT\*  
ANY TOOLS MANUFACTURED/PROCURED SPECIFICALLY FOR THE PROCESSING OF THE PARTS(S) ON THIS PURCHASE ORDER ARE PROPERTY OF DELPHI AND MUST BE PROPERLY IDENTIFIED AS SUCH. ALL PURCHASE ORDERS FOR PROTOTYPE TOOLING REQUIRE THAT BLUEPRINTS OF SAID TOOLING BE SUBMITTED TO THE BUYER IMMEDIATELY AFTER THE TOOLING IS COMPLETED (WHEN REQUESTED BY THE BUYER). TOOLS ARE TO BE HELD AT SELLER'S PLANT AND ARE NOT TO BE MOVED OR USED FOR ANY OTHER PURPOSE WITHOUT THE SPECIFIC

**DELPHI SAGINAW STEERING SYSTEM**  
 SHIP TO: (3PI) PROTOTYPE OPERATIONS  
 2975 NODULAR DR.  
 SAGINAW MI  
 48601

**PURCHASE ORDER:** S3S23710

SHIP TO: 3900 HOLLAND RD.  
 SAGINAW MI  
 48601

VENDOR NUMBER 60-881-4059  
 HE SERVICES CO  
 ANCON PROTOTYPE MACHINE  
 TO: 1755 WICCO RD  
 SAGINAW MI  
 48601

**DELPHI AUTOMOTIVE SYSTEMS**

PROTOTYPE OPERATIONS

DEPT. 14

SAGINAW MI  
 48601

INVOICE TO:  
 3900 HOLLAND RD.

US

US

US

US

This Number Must Appear On All Invoices, Packing Slips,  
 Packages and Bills of Lading.  
 (2) copies of your packing slip must accompany each shipment.

Item Identification Number(s) must be shown on Packing Slip an

Invoice. Attn: Accounts Payable  
 Post.

Do not Declare Valuation of Express Shipments or Insure Parcels

This order is not binding until accepted. Acceptance should be executed on acknowledgment copy which should be returned to Buyer.

On the reverse side hereof are the terms and conditions to which Seller agrees by acceptance of this order.

This order, including the terms and conditions on the face and reverse sides hereof, contains the complete and final agreement between Buyer and Seller and no other agreement in any way modifying any of said terms and conditions will be binding upon the Buyer unless made in writing and signed by Buyer's authorized representative.

If Government Contract Number is Shown Hereon, additional Terms and Conditions Attached Hereto Apply.

**PAYMENT TERMS**

**NET 2ND DAY OF 2ND MONTH**

F.O.B. DESTINATION UNLESS OTHERWISE INDICATED  
 SHIPPING POINT

SHIP VIA SEE BELOW

UNIT PRICE

PRICE MULTIPLE

ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NON NAME	DESCRIPTION	RFO NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE	PRICE MULTIPLE	
				AUTHORIZATION OF THE BUYER, "SELLER HEREBY AGREES TO RETAIN THE TOOLS DESCRIBED ABOVE FOR A PERIOD OF FIVE (5) YEARS THEREAFTER TO RETURN, TRANSFER TO ANOTHER LOCATION, OR TO REMIT THE PROCEEDS OF THE SALE FOR SCRAP TO THE DIRECTOR OF PURCHASING AS SO INSTRUCTED BY THE BUYER." TO FACILITATE PROMPT PAYMENT, PLEASE INCLUDE SET-UP AND/OR TOOLING CHARGES ON YOUR PACKING SLIP WITH THEIR APPROPRIATE SEQUENCE/ITEM NUMBER WHEN MAKING THE FIRST SHIPMENT OF THE PARTS. DELPHI BUYER RESERVES THE RIGHT TO AUDIT ALL PERTINENT DOCUMENTS RELATING TO THE GOODS OR SERVICES COVERED BY THIS PURCHASE ORDER AND IF REQUESTED BY THE BUYER, SELLER SHALL PROVIDE SUCH DOCUMENTATION PROMPTLY. BUYER SHALL REIMBURSE SELLER THE LESSER OF (I) THE AMOUNT SPECIFIED IN THIS CONTRACT OR (II) SELLER'S ACTUAL COST FOR PURCHASED MATERIALS AND SERVICES COVERED BY THIS PURCHASE ORDER AND IF REQUESTED BY THE BUYER, SELLER SHALL PROVIDE SUCH DOCUMENTATION PROMPTLY. TOOLING BREAKDOWN: WHEN QUOTING TOOLS, GAGES OR FIXTURES PLEASE PROVIDE A COMPLETE BREAKDOWN OF TOOLS WITH ITEMIZED COSTS. REQUIREMENTS FOR THE BREAKDOWN ARE AS FOLLOWS:						

A0000717 USER MELISSA L KALEYTA

ORIGINAL

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SMDL03 01/15/2003